

11-YEAR SUMMARY OF CONSOLIDATED FINANCIAL DATA

Sumitomo Rubber Industries, Ltd. and its Consolidated Subsidiaries

	Millions of yen			
Years ended December 31	2006	2005	2004	2003
For the year:				
Net sales	¥534,086	¥512,838	¥470,562	¥450,491
Cost of sales	342,856	307,538	288,684	281,392
Selling, general and administrative expenses	154,440	155,374	136,352	131,333
Operating income	36,790	49,926	45,526	37,766
Net income (loss)	27,586	25,640	19,169	13,095
Depreciation and amortization	27,052	25,755	25,098	24,313
Capital expenditures	45,308	40,415	36,881	29,171
Cash flows from operating activities	23,872	38,984	32,056	44,225
Cash flows from investing activities	(33,923)	(42,878)	(37,622)	(28,545)
Cash flows from financing activities	14,687	(3,376)	7,609	(20,821)
At year-end:				
Total assets	¥606,938	¥563,442	¥520,157	¥481,553
Net assets	223,852	—	—	—
Shareholders' equity	—	174,267	145,492	110,395
Interest-bearing debt	219,372	205,751	201,929	210,681
Yen				
Per share amounts:				
Net income (loss)	¥ 105.13	¥ 97.10	¥ 78.64	¥ 55.07
Net income—diluted	—	—	—	—
Cash dividends paid	20.00	20.00	14.00	12.00
Percent				
Key ratios:				
Operating income ratio	6.9%	9.7%	9.7%	8.4%
ROE	14.7	16.0	15.0	12.4
ROA (operating income base)	6.3	9.2	9.1	7.9
Equity ratio	33.3	30.9	28.0	22.9

Notes: 1. U.S. dollar amounts are converted solely for convenience at the rate of ¥119 per US\$1.00, the approximate exchange rate prevailing at December 31, 2006.

2. In 1999, the Company changed its reporting entity due to the global alliance in the Tire business with Goodyear. The change reduced its net sales, operating income, total assets and interest-bearing debt but the effect to net income and shareholders' equity was immaterial. The Company changed its amortization method for past service liability of the contributory defined pension plan. This change reduced net income by ¥3,545 million.

3. In 2000, the Company changed the accounting policy for technical aid income and expense. As a result of these changes, net sales increased by ¥2,728 million and operating income increased by ¥1,665 million, however, there were no effects on net income.

4. For 2006, Sumitomo Rubber has applied *Accounting Standards for Presentation of Net Assets in the Balance Sheet* (ASBJ Statement No. 5, December 9, 2005) by the Accounting Standards Board of Japan (ASBJ) and its Implementation Guidance—*Guidance on Accounting Standards for Presentation of Net Assets in the Balance Sheet* (ASBJ Guidance No. 8, December 9, 2005).

5. Depreciation and amortization, and capital expenditure figures include both tangible assets and intangible assets.

Millions of yen							Thousands of U.S. dollars (Note 1)
2002	2001	2000	1999	1998	1997	1996	2006
¥447,893	¥434,463	¥423,247	¥509,215	¥653,525	¥613,753	¥582,360	\$4,488,118
286,755	279,074	273,451	351,492	456,705	433,573	411,237	2,881,143
129,394	132,813	124,355	133,971	169,032	160,973	151,855	1,297,815
31,744	22,576	25,441	23,752	27,770	19,207	19,268	309,160
8,239	(7,207)	5,335	4,929	5,034	5,850	4,683	231,815
25,163	24,645	25,275	32,911	40,218	38,366	35,564	227,328
30,557	25,372	19,944	41,634	46,754	46,527	52,003	380,739
50,700	42,359	36,086	20,327	58,814	47,024	36,411	200,605
(31,269)	(25,284)	(21,685)	43,403	(43,213)	(40,310)	(47,120)	(285,067)
(19,628)	(15,172)	(25,690)	(64,559)	(4,871)	(9,385)	12,489	123,420
¥477,293	¥514,415	¥523,560	¥441,707	¥614,197	¥644,631	¥629,828	\$5,100,319
—	—	—	—	—	—	—	1,881,109
101,633	107,391	109,995	97,475	96,091	93,855	89,962	—
220,085	241,600	252,143	223,727	311,574	324,327	313,069	1,843,462
							U.S. dollars (Note 1)
¥ 33.97	¥ (29.71)	¥ 23.24	¥ 22.57	¥ 23.06	¥ 26.79	¥ 22.46	\$ 0.883
—	—	—	20.63	—	—	—	—
10.00	10.00	10.00	9.00	9.00	9.00	9.00	0.168
							Yen
							Percent
7.1%	5.2%	6.0%	4.7%	4.2%	3.1%	3.3%	
7.9	—	5.1	5.1	5.3	6.4	5.7	
6.4	4.4	5.3	4.5	4.4	3.0	3.1	
21.3	20.9	21.0	22.1	15.6	14.6	14.3	