## **Consolidated Financial Highlights**

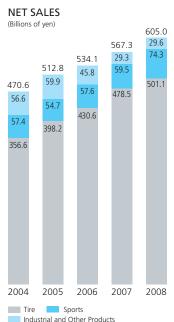
Sumitomo Rubber Industries, Ltd. and its Consolidated Subsidiaries

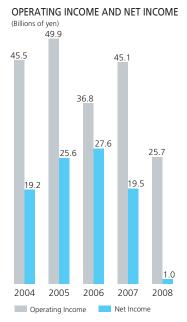
									N 4:11:	ons of yen		nousands of U.S. dollars (Note 1)	
Years ended December 31		2008		2007		2006		2005	IVIIIII	2004		2008	
For the year:													
Net sales	¥6	04,974	¥5	67,307	¥	534,086	¥5	512,838	¥	470,562	\$6	648,066	
Operating income		25,659		45,126		36,790		49,926		45,526		281,967	
Net income		1,021		19,499		27,586		25,640		19,169		11,220	
Capital expenditures		49,601		53,205		45,308		40,415		36,881	545,066		
Free cash flows	(	32,188)		(8,573)		(10,051)		(3,894)		(5,566)		(353,714)	
At year-end:													
Total assets	6	39,941	6	571,117		606,938	5	63,442	520,157		7,	.032,319	
Net assets	2	02,642	2	50,799		223,852		_		_	2,	2,226,836	
Shareholders' equity		_		_		_	1	74,267		145,492		_	
										Yen		U.S. dollars (Note 1)	
Per share amounts:													
Net income	¥	3.89	¥	74.31	¥	105.13	¥	97.10	¥	78.64	\$	0.043	
Cash dividends paid		18.00		20.00		20.00		20.00		14.00		0.198	
										Percent			
Key ratios:													
Operating income ratio		4.2%		8.0%		6.9%		9.7%		9.7%			
ROE		0.5		9.1		14.7		16.0		15.0			
Equity ratio		28.3		33.9		33.3		30.9		28.0			

Notes 1. U.S. dollar amounts are converted solely for convenience at the rate of ¥91 per US\$1.00, the approximate exchange rate prevailing at December 31, 2008.

2. From 2006, Sumitomo Rubber has applied "Accounting Standards for Presentation of Net Assets in the Balance Sheet" (ASBJ Statement No. 5, December 9, 2005) by the Accounting Standards Board of Japan (ASBJ) and the "Accounting Standard for Presentation of Net Assets in the Balance Sheet and its Implementation Guidance" (ASBJ Guidance No. 8, December 9, 2005).

<sup>3.</sup> Capital expenditure figures include both tangible assets and intangible assets.





industrial and other froducts			
Contents			
Consolidated Financial Highlights	3	R&D Activities and	
Interview with the President	4	Intellectual Property Strategies	20
Feature: Driving the Future of		Corporate Governance	21
Eco-Friendly Tires	8	Directors, Corporate Auditors and	
Review of Operations	10	Executive Officers	23
Environmental Preservation and		Financial Section	24
Contributions to Local Communities	18	Global Network	48
		Investor Information	49

## TOTAL ASSETS AND EQUITY RATIO



## Cautionary Statements with Respect to Forward-Looking Statements

Statements made in this annual report with respect to Sumitomo Rubber Industries, Ltd.'s current plans, estimates, strategies and beliefs, and other statements that are not historical facts, are forwardments that are not instorical facts, are forwards looking statements about the future performance of Sumitomo Rubber. These statements are based on the Company's and the Group's assumptions and beliefs in light of the information currently available to them. Sumitomo Rubber cautions that a number of potential risks and uncertainties could cause actu-al results to differ materially from those discussed in the forward-looking statements and advises readers not to place undue reliance on them.