

# Consolidated Financial Highlights

Sumitomo Rubber Industries, Ltd. and its Consolidated Subsidiaries

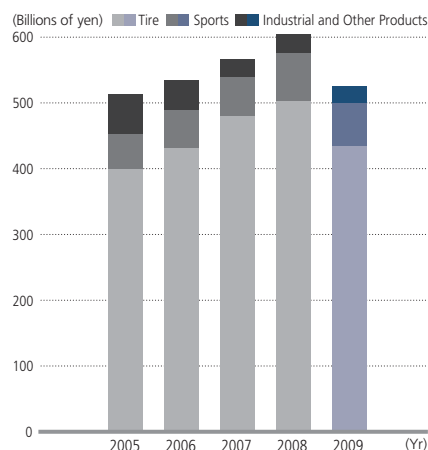
	Millions of yen					Thousands of U.S. dollars (Note 1)
Years ended December 31	2009	2008	2007	2006	2005	2009
<b>For the year:</b>						
Net sales	¥524,535	¥604,974	¥567,307	¥534,086	¥512,838	\$ 5,701,467
Operating income	28,739	25,659	45,126	36,790	49,926	312,380
Net income	9,093	1,021	19,499	27,586	25,640	98,837
Capital expenditures	32,484	49,601	53,205	45,308	40,415	353,087
Free cash flows	30,265	(32,188)	(8,573)	(10,051)	(3,894)	328,968
<b>At year-end:</b>						
Total assets	613,230	639,941	671,117	606,938	563,442	6,665,543
Net assets	209,052	202,642	250,799	223,852	—	2,272,304
Shareholders' equity	—	—	—	—	174,267	—
						U.S. dollars (Note 1)
						Yen
<b>Per share amounts:</b>						
Net income	¥ 34.66	¥ 3.89	¥ 74.31	¥ 105.13	¥ 97.10	\$ 0.377
Cash dividends paid	18.00	18.00	20.00	20.00	20.00	0.196
						Percent
<b>Key ratios:</b>						
Operating income ratio	5.5%	4.2%	8.0%	6.9%	9.7%	
ROE	4.9	0.5	9.1	14.7	16.0	
Equity ratio	30.5	28.3	33.9	33.3	30.9	

Notes 1. U.S. dollar amounts are converted solely for convenience at the rate of ¥92 per US\$1.00, the approximate exchange rate prevailing at December 31, 2009.

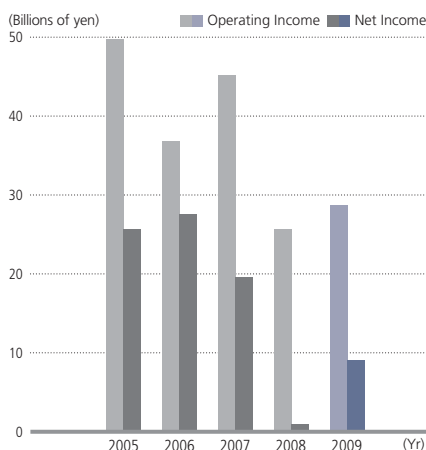
2. From 2006, Sumitomo Rubber has applied "Accounting Standards for Presentation of Net Assets in the Balance Sheet" (ASBJ Statement No. 5, December 9, 2005) by the Accounting Standards Board of Japan (ASBJ) and the "Accounting Standard for Presentation of Net Assets in the Balance Sheet and its Implementation Guidance" (ASBJ Guidance No. 8, December 9, 2005).

3. Capital expenditure figures include both tangible assets and intangible assets.

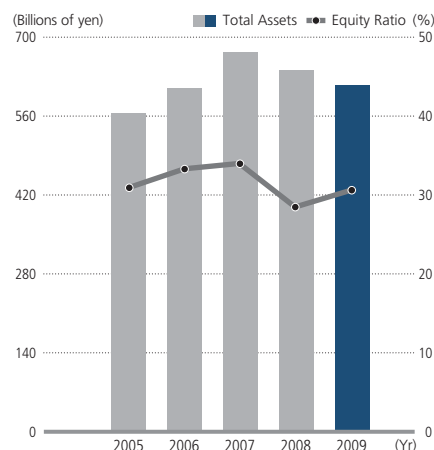
## NET SALES



## OPERATING INCOME AND NET INCOME



## TOTAL ASSETS AND EQUITY RATIO



## Contents

Consolidated Financial Highlights	1	Corporate Governance	21
Interview with the President	2	Directors, Corporate Auditors and Executive Officers	23
Feature: Strategy for Eco-Friendly Tires	7	Financial Section	24
Review of Operations	10	Global Network	48
CSR Activities	17	Investor Information	49
R&D Activities and Intellectual Property Strategies	20		

## Cautionary Statements with Respect to Forward-Looking Statements

Statements made in this annual report with respect to Sumitomo Rubber Industries, Ltd.'s current plans, estimates, strategies and beliefs, and other statements that are not historical facts, are forward-looking statements about the future performance of Sumitomo Rubber. These statements are based on the Company's and the Group's assumptions and beliefs in light of the information currently available to them. Sumitomo Rubber cautions that a number of potential risks and uncertainties could cause actual results to differ materially from those discussed in the forward-looking statements and advises readers not to place undue reliance on them.