Long-Term Sustainability Policy: "Driving Our Future Challenge 2050"

August 5, 2021





Needed: A Plan with Long-Term Perspectives to Envision the World of 2050





Striving to Achieve Sustainable Growth for Our Group & for Society Throughout All of Our Business Activities



Long-Term Sustainability Policy Overview

		Driving Our Future Challenge 2050			
	Environment Protecting the Global Environment & Safety	Social Harmonious Coexistence with Society	Governance Reinforcing the Foundations of Our Business		
2050 Challenge Target Themes	 Product Innovation Carbon Neutrality Resource Recirculation Water Resources Sustainable Raw Materials 	 Safety & Health Organizational Climate/Culture Respect & Harmony in Diversity Human Rights Supply Chain Management 	 Stronger Corporate Governance Thoroughgoing Compliance 		
Action Plans	 Realizing SMART TYRE CONCEPT Creating an Internal Standard for Sustainable Products Carbon Neutrality (Scope 1, Scope 2) Harnessing the Potential of Hydrogen Increasing Usage Rate of Biomass & Recycled Materials 	 Thoroughgoing Occupational Safety & Health Promoting Healthy Management Developing Leadership Promoting Diversity & Inclusion Promoting Women's Empowerment Establishing a Human Rights Management System Actively Seeking Third-Party Assessments (Transparency) 	 Increasing Diversity of Board Members Improving Effectiveness of Governance Transparency with Respect to Taxes Instilling Our Philosophy 		

GENKI Activities (Employee Volunteer Activities)

Long-Term Sustainability Policy (Environment)

Toward Establishing a Circular Economy Business Model

★All Lines of Business● Tire Business

1 Utilizing Biomass Materials

2 Harnessing Next-Gen Energy: Hydrogen

③ Creating an Internal Standard for Sustainable Products

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SRIXON

R&D: SMART TYRE CONCEPT Development Plan

5	MART	TYRE CO	ONCEPT	
Safety & Peace of Mind	Safety Technologies Airless Tires Sensing Core Performance Sustaining Technology Active Tread Noiseless Technology	Core Technologies Tyre Lifetime Simulation ADVANCED 4D NANO DESIGN Tyre Leap AI Analysis	ENASAVE Technologies Fuel-Efficient Technology LCA ** Long Lasting Technology Weight Reduction Technology Recycling Technology	Environment
Comfort				Convenience
	Tire Develop	oment = Making Bette	r Products	

Solution Services = Making a Better All-Around Experience

2020 Energy Conservation Grand Prize Awards Product & Business Model Category Sponsor: Energy Conservation Center, Japan

Incorporates Environmentally Friendly Fuel-Efficient Technology to Achieve the Highest "AAA-a" Rating Under Japan's Tire Labeling System, LCA Technology Making Innovative Use of Cellulose Nanofiber & Performance Sustaining Technology Made Possible Thanks to the Use of Hydrogenated Polymer (Released in 2019)

Tires Incorporating SMART TIRE CONCEPT

T7-

Incorporates Performance Sustaining Technology Made Possible Thanks to the Use of Hydrogenated Polymer & 3D Waveform Grooves for Longer Lasting Wet Grip Performance (Released in 2020)

"Once-in-a-Century" Transformation of **Mobility Society**

Further Accelerating the Development of Safe, Environmentally Friendly & Sustainable Tires Based on the Key Concept of LCA*

• Life Cycle Assessment (LCA) is a technique for quantitatively assessing the environmental impact of a product or service throughout its entire life cycle from the procurement of raw materials through ultimate disposal or recycling

R&D: Biomass + Recycled Raw Materials (Tires)

Realizing Products Made of 100% Sustainable Materials by 2050

Striving to Reduce Factory CO₂ Emissions by 50% by 2030 & to Achieve Full Carbon Neutrality by 2050

*Scope 1: Targeting Direct Emissions of Greenhouse Gases from Our Business Activities

Scope 2: Targeting Indirect Emissions from Usage of Electric Power from External Sources

Manufacturing: Carbon Neutrality (Scope 1, Scope 2)

Plan to Introduce Hydrogen Boilers at Shirakawa Factory (Fukushima Prefecture) with NEDO* Backing & Support

Creating an Internal Standard for Sustainable Products

We will Establish SSP(SRI Sustainable Products) as an Internal Standard for Sustainable Products for our Tire Business, Sports Business and Industrial Products Business with the Aim of Contributing to the Formation of a Recycling-Oriented Society Throughout our Supply Chains.

By 2030, we aim to reduce plastic usage by 40%* in our tire labels, product packing materials, sales promotional tools, etc.

Efforts to Support TCFD & Inclusion in Sustainability Indexes

We Pledged Our Support for TCFD (Task Force on Climate-Related Financial Disclosures)

Inclusion in Sustainability Indexes

In June 2021, we pledged our support for TCFD* and committed to disclosing financial risks and opportunities arising as a result of climate change.

TCFD

TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCLOSURES

XIn light of the major risks that climate change poses in terms of potentially destabilizing financial systems, the Financial Stability Board (FSB), an international financial institution headquartered in Switzerland, established the Task Force on Climate-Related Financial Disclosures (TCFD) with the aim of encouraging corporations to disclose information concerning the risks and opportunities that climate change presents in terms of potential impact on corporate finances. Over 2,000 companies, governments, financial institutions and other organizations have pledged their support for the recommendations of the TCFD.

Our company has been included in two leading FTSE* indexes, which are used by institutional investors to make investment decisions, etc.

FTSE4Good

FTSE Blossom Japan

%These indexes were created by FTSE Russell (a member of the London Stock Exchange Group) as indexes for evaluating corporate ESG based on corporate disclosures and according to proprietary criteria.

Rubber and Beyond, Driving Our Future **SUMITOMO RUBBER INDUSTRIES, LTD.**

