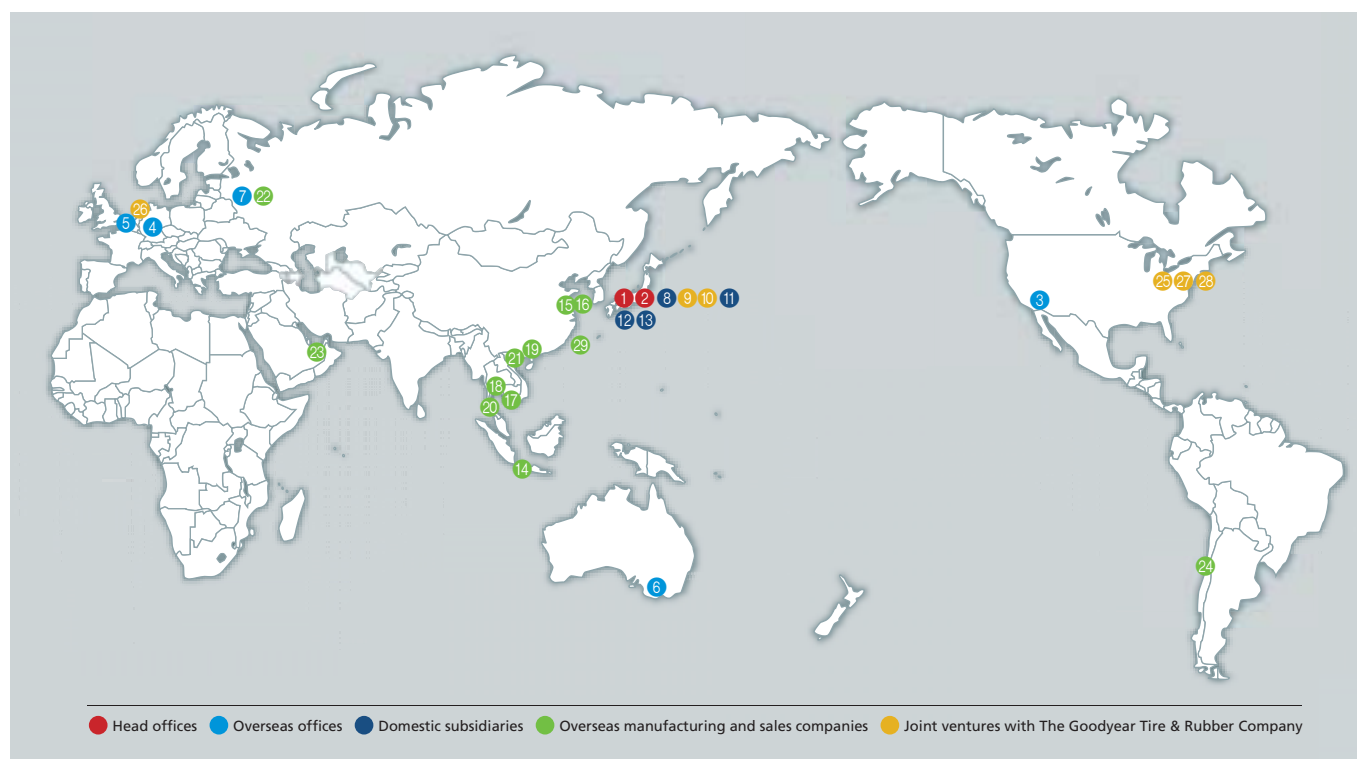


Global Network

(As of December 31, 2008)



Domestic Offices and Facilities

1 Head Office
3-6-9, Wakinhama-cho
Chuo-ku, Kobe,
Hyogo 651-0072, Japan
Tel: (078) 265-3000
Fax: (078) 265-3111

2 Tokyo Head Office
3-3-3, Toyosu, Koto-ku,
Tokyo 135-6005, Japan
Tel: (03) 5546-0111
Fax: (03) 5546-0140

Facilities

Nagoya Factory
Shirakawa Factory
Izumiohtsu Factory
Miyazaki Factory
Ichijima Factory
Kakogawa Factory
Golf Science Center
Okayama Tire Proving Ground
Nayoro Tire Proving Ground
Asahikawa Tire Proving Ground
Central Training Center

Overseas Offices

3 Los Angeles Office
California, U.S.A.
4 Germany Office
Offenbach, Germany
5 Brussels Office
Diegem, Belgium
6 Melbourne Office
Somerton, Victoria, Australia
7 Moscow Office
Moscow, Russia

Major Subsidiaries

8 Dunlop Falken Tyres Ltd.
Koto-ku, Tokyo, Japan
9 Goodyear Japan Ltd.
Minato-ku, Tokyo, Japan
10 Dunlop Goodyear Tires Ltd.
Koto-ku, Tokyo, Japan
11 SRI Tire Trading Ltd.
Koto-ku, Tokyo, Japan
12 SRI Sports Ltd.
Chuo-ku, Kobe, Japan

13 SRI Hybrid Ltd.
Chuo-ku, Kobe, Japan

14 P.T. Sumi Rubber Indonesia
Jakarta, Indonesia

15 Sumitomo Rubber (Changshu) Co., Ltd.
Jiangsu Province, China

16 Sumitomo Rubber (Suzhou) Co., Ltd.
Jiangsu Province, China

17 Sumitomo Rubber (Thailand) Co., Ltd.
Rayong, Thailand

18 Dunlop Tire (Thailand) Co., Ltd.
Bangkok, Thailand

19 Zhongshan Sumirubber Precision Rubber Ltd.
Guangdong Province, China

20 Sumirubber Malaysia Sdn. Bhd.
Sungai Petani, Kedah, Malaysia

21 Sumirubber Vietnam, Ltd.
Haiphong, Vietnam

22 Dunlop Tire CIS LLC
Moscow, Russia

23 Sumitomo Rubber Middle East FZE
Dubai, UAE

24 Sumitomo Rubber Latin America Limitada
Santiago, Chile

Major Affiliates

25 Goodyear Dunlop Tires North America, Ltd.
Ohio, U.S.A.

26 Goodyear Dunlop Tires Europe B.V.
Amsterdam, Netherlands

27 Goodyear-SRI Global Purchasing Company
Ohio, U.S.A.

28 Goodyear-SRI Global Technology LLC
Ohio, U.S.A.

29 Kuo Chu Rubber Co., Ltd.
Taipei, Taiwan