

# Financial Report

(January 1 ~ March 31, 2023)

May 15, 2023



#### **Key Subjects**



## ■ 2023 1<sup>st</sup> Quarter Financial Results Summary

- Changes in Scope of Consolidation, Affiliated Companies
- Financial Results Summary

## 2023 Annual Financial Results Forecast

- Financial Results Forecast Summary
- Capex, Depreciation, Tire Production Capacity etc.
- Shareholder Returns

## **Changes in Scope of Consolidation**



Consolidated Subsidiaries 98 Equity-method Affiliates 3 (vs 2022 year-end: (1)) (vs 2022 year-end: -)

	Newly Included -	Excluded (1)	Newly Included -	Excluded -
Tires		Chengdu D Guard Automotive Service Co., LTd. (China/Sales)		
Sports				
Industrial & Other				

## **Affiliated Companies**



	Manufacturing Companies	Sales Companies	Other Companies
	Domestic 1	Domestic 11	Domestic 7
Tires	Overseas 8	Overseas 31	Overseas 6
	Asia Pacific 4 Europe and Africa 2 Americas 2	Asia Pacific 10 Europe and Africa 18 Americas 3	Asia Pacific 2 Europe and Africa 2 Americas 2
C	Domestic 1	Domestic 1	Domestic 3
Sports	Overseas 3	Overseas 12	Overseas 7
	Thailand, U.S., Philippines	Malaysia, U.K., Canada, Australia, China, Hong Kong, South Africa, South Korea, Thailand, France, Germany	U.K.
T 1 / 1	Domestic 1	Domestic 3	Domestic -
Industrial & Other	Overseas 5	Overseas 1	Overseas -
	Malaysia, China, Vietnam, Switzerland, Slovenia	Hong Kong	- Total 101
			Domestic 28 Overseas 73

#### Highlights



#### **2023** 1st Quarter Highlights

- The economic environment continued to raise concerns over economic growth, due to the high levels of inflation, drastic interest rate hikes and the situation in Ukraine.
- While also economy expected to recover as the effects of COVID-19 subside, rising uncertainty, including trends in foreign exchange and prices.
- The impact of soaring energy costs and a decline in automotive production volume due to the shortage of semiconductors were still observed.
- There has been a lull in the impact of soaring freight costs and raw material prices.
  - ➤ <u>Domestic REP. Market</u>: Slight YoY decrease in sales due to delayed snowfall due to decrease in winter tire sales

Tires

➤ <u>Domestic O.E. Market</u>: YoY increase in sales in spite of ongoing decline in production cuts at auto manufacturers



- Overseas REP. Market: Decrease in YoY sales due to discontinuation of unprofitable tires despite strong sales of flagship products
- Overseas O.E. Market: Overall sales on par with previous year with stagnant sales to Japanese OEM in China

Sports

➤ Golf Business: YoY increase in revenue thanks to strong sales in key markets of North America & South Korea

> Sports Business: Record-high sales revenue & business profit

Industrial & Other

Industrial & Other Business: YoY increase in revenue due to increase of rubber parts for medical applications & Infrastructure Products

## Consolidated Financial Results (2023 Jan.-Mar.)



	2023 JanMar.	2022 JanMar.	vs 2022	2022 Annual
Sales Revenue	276.8	250.5	110%	1,098.7
Business Profit (%)	8.0 2.9%	14.8 5.9%	54%	22.0
Operating Profit (%) *3	<b>7.8</b> 2.8%	14.2 5.7%	55%	15.0 1.4%
Profit *2,3	4.0	11.8	34%	9.4

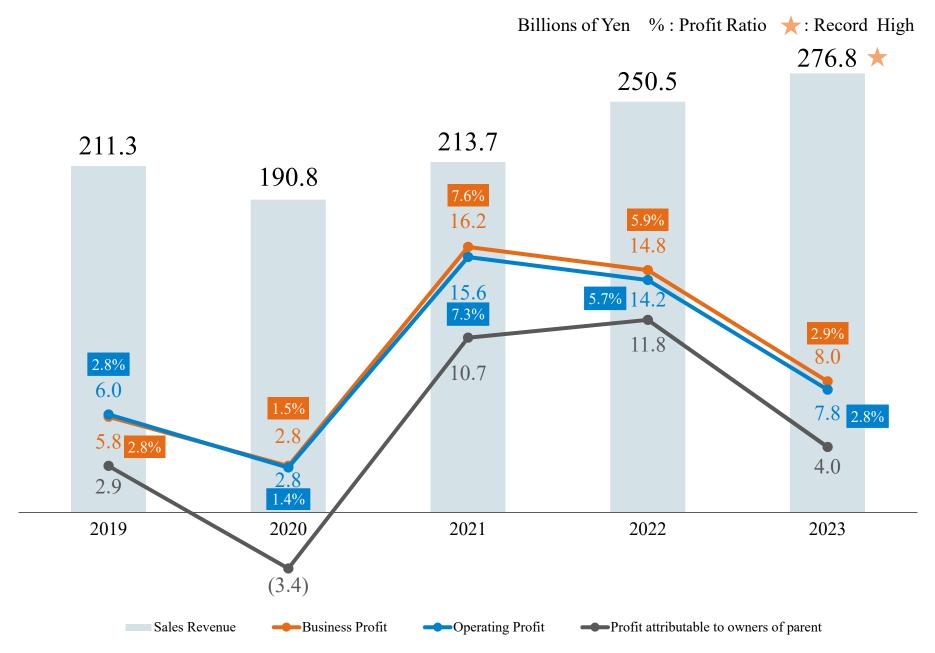
<sup>\*1.</sup> Business Profit : Sales Revenue – (COS + SGA)

<sup>\*2.</sup> Profit : Profit attributable to owners of parent

<sup>\*3.</sup> Accounting adjustments have been applied since 2<sup>nd</sup> quarter of 2022, as pursuant to IAS 29 "Financial Reporting in Hyperinflationary Economies". The above notes 1,2,3 apply throughout this report.

## Consolidated Sales Revenue / Profit (Jan.-Mar.)





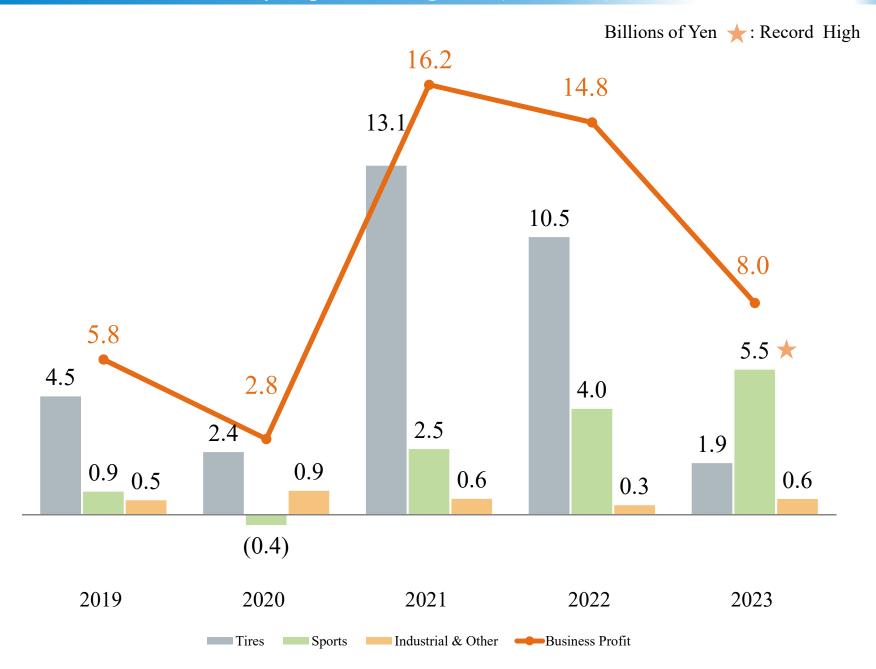
## Consolidated Sales Revenue / Business Profit by Reportable Segment (2023 Jan.-Mar.)



		2023 JanMar.	2022 JanMar.	vs 2022	2022 Annual
<b></b>	Tires	229.8	210.9	109%	939.9
ales R	Sports	35.5	29.7	119%	116.6
Sales Revenue	Industrial & Other	11.5	9.9	116%	42.1
е -	ন Total	276.8	250.5	110%	1,098.7
Ш	Tires	1.9	10.5	18%	12.3
usines	Sports	5.5	4.0	137%	8.9
Business Profit  Industrial & Other  Total		0.6	0.3	166%	0.7
	Total	8.0	14.8	54%	22.0

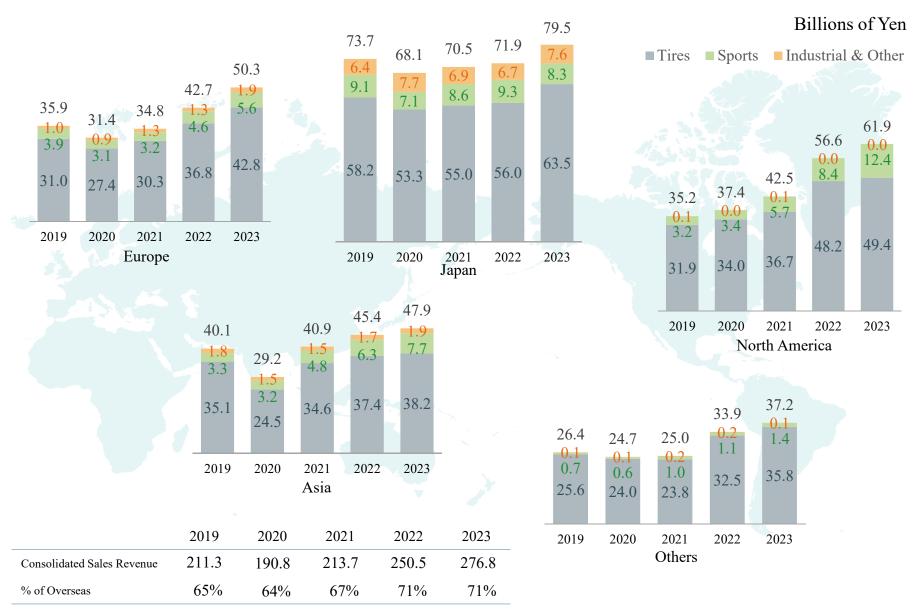
#### Consolidated Business Profit by Reportable Segment (Jan.-Mar.)





#### Sales Revenue by Destination (Jan.-Mar.)

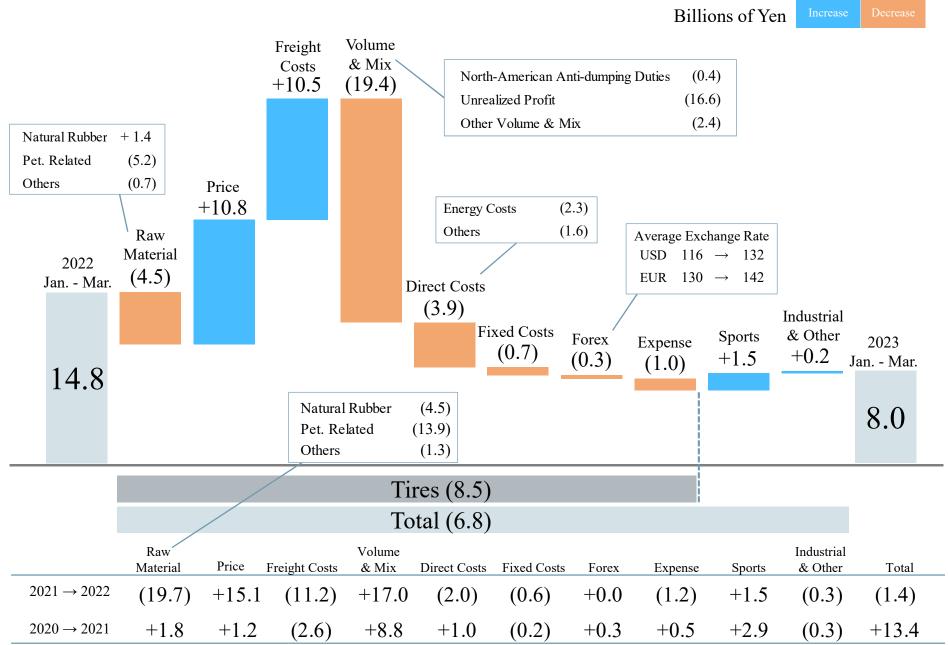




<sup>\*</sup>Sales Revenue on this page are based on customer's location.

#### Consolidated Business Profit Walk (2023 Jan.-Mar.)





### [Forecast] Consolidated Financial Results (2023 Jan.-Jun.)

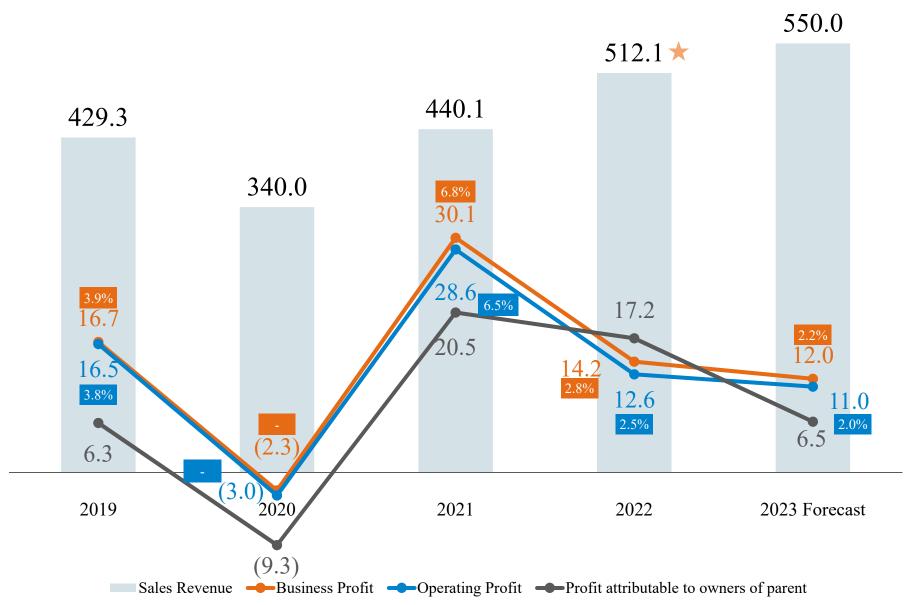


	Revised Forecast 2023 JanJun.	Actual 2022 JanJun.	vs 2022	Feb. 14 <sup>th</sup> 2023 Forecast 2023 JanJun.	Revised Forecast 2023 AprJun.	Actual 2022 AprJun.
Sales Revenue	550.0	512.1	107%	570.0	273.2	261.6
Business Profit (%)	12.0 2.2%	14.2 2.8%	85%	7.0 1.2%	4.0 1.5%	(0.6)
Operating Profit (%)	11.0 2.0%	12.6 2.5%	87%	5.0 0.9%	3.2 1.2%	(1.6)
Profit	6.5	17.2	38%	1.0	2.5	5.4

#### [Forecast] Consolidated Sales Revenue / Profit (Jan.-Jun.)



Billions of Yen %: Profit Ratio  $\star$ : Record High



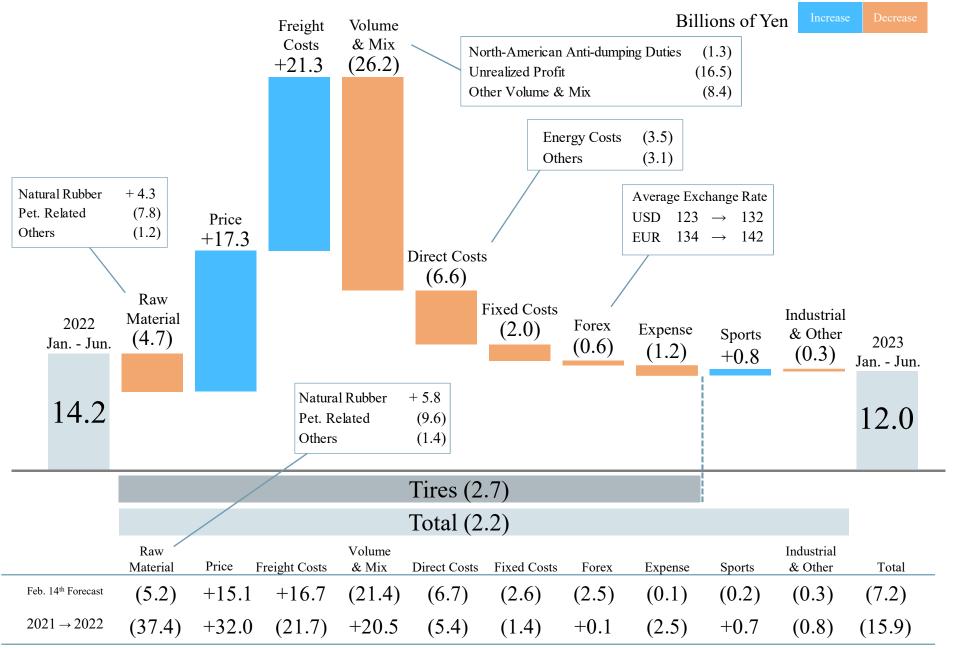
## [Forecast] Consolidated Sales Revenue / Business Profit by Reportable Segment (2023 Jan.-Jun.)



Sales Revenue	Tires Sports Industrial & Other	Revised Forecast 2023 JanJun. 458.0 70.0 22.0	Actual 2022 JanJun. 430.9 61.5	vs 2022 106% 114%	Feb. 14 <sup>th</sup> 2023 Forecast 2023 JanJun. 472.5 75.5	2023 AprJun.  228.2  34.5  10.5	Actual 2022 AprJun. 220.0 31.8 9.8
ue	Total	550.0	512.1	107%	570.0	273.2	261.6
В	Tires	5.0	7.7	65%	1.0	3.1	(2.8)
usine	Sports	7.0	6.2	113%	6.0	1.5	2.2
Business Profit	Industrial & Other	0.0	0.3	0%	0.0	(0.6)	(0.0)
fit	Total	12.0	14.2	85%	7.0	4.0	(0.6)

#### [Forecast] Consolidated Business Profit Walk (2023 Jan.-Jun.)





### [Forecast] Consolidated Financial Results (2023 Jan.-Dec.)

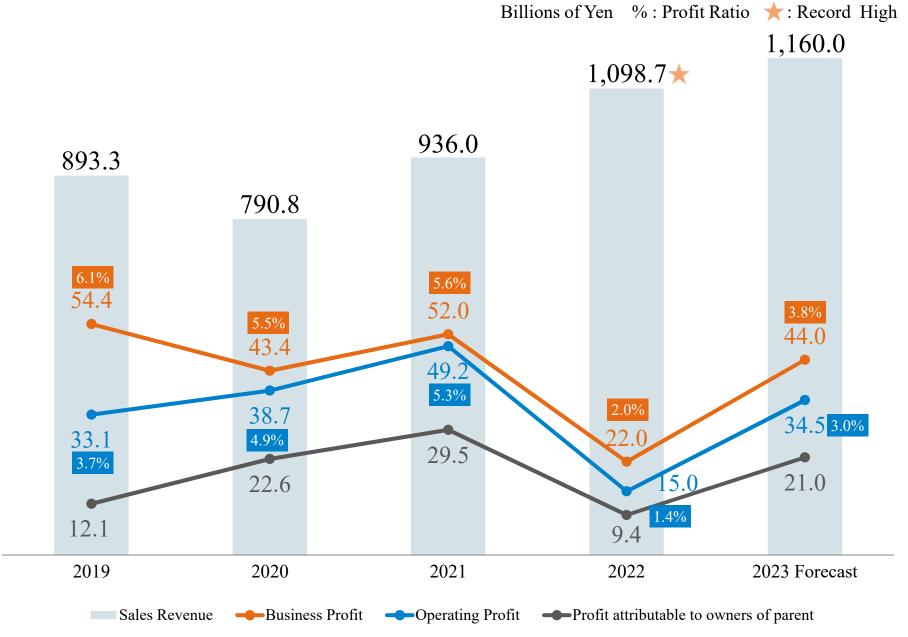


	Revised Forecast 2023	Actual 2022	YOY	Feb. 14 <sup>th</sup> 2023 Forecast 2023
Sales Revenue	1,160.0	1,098.7	106%	1,200.0
Business Profit (%)	44.0 3.8%	22.0 2.0%	200%	35.0 2.9%
Operating Profit (%)	34.5 3.0%	15.0 1.4%	230%	30.0 2.5%
Profit	21.0	9.4	223%	18.0
ROIC *1	3.3%	1.7%		2.6%
ROE ROA *2	3.8% 3.6%	1.8% 1.9%		3.2% 2.8%
D/E Ratio	0.6	0.7		0.7

<sup>\*1.</sup>ROIC: Net Business Profit After Tax / Invested Capital

<sup>\*2.</sup>ROA: Business Profit / Total Assets





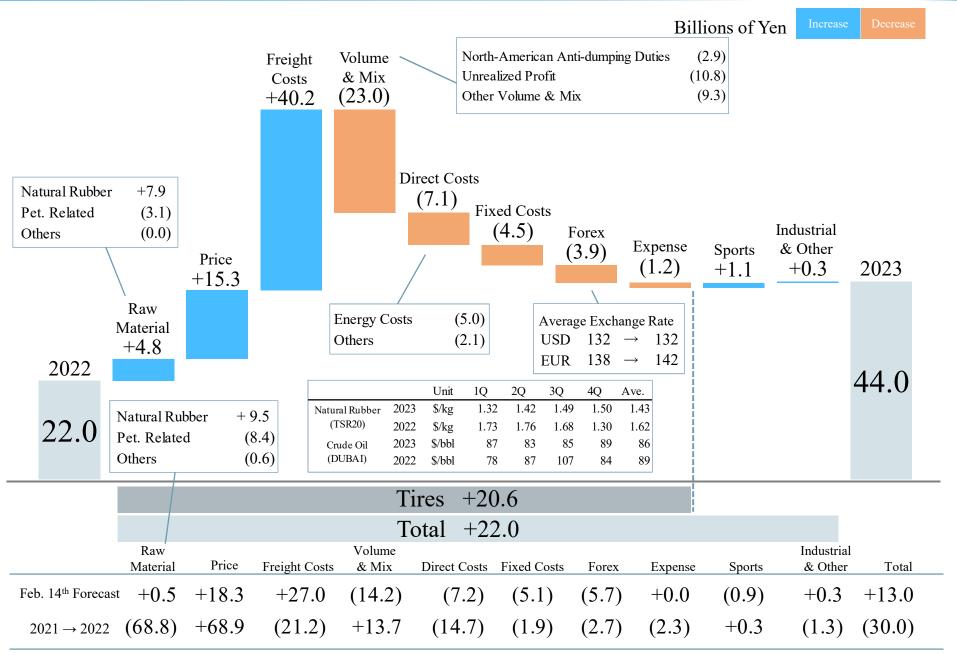
## [Forecast] Consolidated Sales Revenue / Business Profit by Reportable Segment (2023 Jan.-Dec.)



		Revised Forecast 2023	Actual 2022	YOY	Feb. 14 <sup>th</sup> 2023 Forecast 2023
<b>S</b>	Tires	988.0	939.9	105%	1,022.5
ales R	Sports	127.5	116.6	109%	132.5
Sales Revenue	Industrial & Other	44.5	42.1	106%	45.0
<b>o</b>	Total	1,160.0	1,098.7	106%	1,200.0
ш	Tires	33.0	12.3	268%	26.0
usines	Sports Sports	10.0	8.9	112%	8.0
Business Profit  Sports  Industrial  & Other		1.0	0.7	141%	1.0
ĭt -	∓ Total	44.0	22.0	200%	35.0

#### [Forecast] Consolidated Business Profit Walk (2023 Jan.-Dec.)





## **Consolidated Business Profit Analysis by Factors**



		Busine	ess Profit					Fac	tors				
]	Period	vs Previous year		Raw Material	Price	Freight Costs	Volume & Mix	Direct Costs	Fixed Costs	Forex	Expense	Sports	Industrial & Other
	JanMar.	14.8	(1.4)	(19.7)	+15.1	(11.2)	+17.0	(2.0)	(0.6)	+0.0	(1.2)	+1.5	(0.3)
2022	AprJun.	(0.6)	(14.5)	(17.7)	+16.9	(10.5)	+3.5	(3.4)	(0.8)	+0.1	(1.3)	(0.8)	(0.5)
22	JulDec.	7.8	(14.1)	(31.4)	+36.9	+0.5	(6.8)	(9.3)	(0.5)	(2.8)	+0.2	(0.4)	(0.5)
	Annual	22.0	(30.0)	(68.8)	+68.9	(21.2)	+13.7	(14.7)	(1.9)	(2.7)	(2.3)	+0.3	(1.3)
	JanMar.	8.0	(6.8)	(4.5)	+10.8	+10.5	(19.4)	(3.9)	(0.7)	(0.3)	(1.0)	+1.5	+0.2
2023	AprJun.	4.0	+4.6	(0.2)	+6.5	+10.8	(6.8)	(2.7)	(1.3)	(0.3)	(0.2)	(0.7)	(0.5)
23	JulDec.	32.0	+24.2	+9.5	(2.0)	+18.9	+3.2	(0.5)	(2.5)	(3.3)	+0.0	+0.3	+0.6
	Annual	44.0	+22.0	+4.8	+15.3	+40.2	(23.0)	(7.1)	(4.5)	(3.9)	(1.2)	+1.1	+0.3
vs ]	Feb. 14 <sup>th</sup> Fo	recast	+9.0	+4.3	(3.0)	+13.2	(8.8)	+0.1	+0.6	+1.8	(1.2)	+2.0	+0.0

## **Tire Sales Volume (Comparison %)**



	vs	2022 Actual 2023 JanMar. A						nMar. A	Actual, A <sub>l</sub>	prDec. I	Forecast	2023 Feb. 14th Forecast		
Previous year		JanMar.	AprJun.	JulSep.	OctDec.	Annual	JanMar.	AprJun.	JulSep.	OctDec.	Annual	JanJun.	JulDec.	Annual
	nestic O.E.	81%	84%	122%	111%	98%	112%	121%	100%	103%	108%	122%	107%	114%
	nestic ep.	116%	93%	111%	92%	101%	98%	104%	93%	106%	101%	98%	102%	100%
	rseas O.E.	106%	102%	136%	101%	110%	101%	104%	93%	107%	101%	126%	123%	124%
	erseas ep.	97%	93%	91%	81%	90%	87%	95%	108%	108%	99%	92%	107%	99%
	North America	90%	91%	76%	72%	82%	81%	87%	118%	111%	98%	77%	110%	92%
Der	Europe	106%	98%	84%	92%	95%	90%	96%	110%	96%	98%	96%	101%	99%
Details	Asia	88%	86%	104%	73%	87%	91%	103%	104%	117%	104%	100%	110%	105%
	Others	105%	98%	103%	89%	99%	85%	97%	100%	109%	97%	95%	109%	101%
To	otal	99%	93%	104%	89%	96%	94%	101%	101%	107%	101%	101%	109%	105%
	ire Sales Units)	28,180	26,600	28,070	28,610	111,460	26,460	26,790	28,440	30,570	112,260	55,420	61,680	117,100

## Tire Volume by Category (Comparison %)



		Actual 202	22 JanMa	r.	Actual 2023 JanMar.			
vs Previous Year	O.E. Rep. Total		Composition ratio	O.E.	Rep.	Total	Composition ratio	
Passenger Tires	94%	100%	98%	87%	104%	92%	95%	89%
Advanced Tires *1	94%	102%	99%	34%	111%	102%	105%	37%
Truck & Bus Tires	85%	105%	103%	4%	114%	82%	84%	3%
Motorcycle, Industrial & Other Tires	101%	103%	102%	9%	111%	67%	84%	8%
Total	95%	101%	99%	100%	105%	90%	94%	100%

<sup>&</sup>lt; Advanced Tires Composition Ratio by Year > \*2

		2021 Actual	2022 Actual	2023 Forecast
Advanced Tires *1	O.E.	44%	44%	50%
	Rep. 31%		31%	34%
	Total	34%	35%	39%

<sup>\*1.</sup>Advanced Tires: Primarily for SUVs and
Passenger car tires with a size of 18" or larger

<sup>\*2.</sup>Composition Ratio to Passenger Tires

## Tire Overseas Rep. Volume by Regional Segment

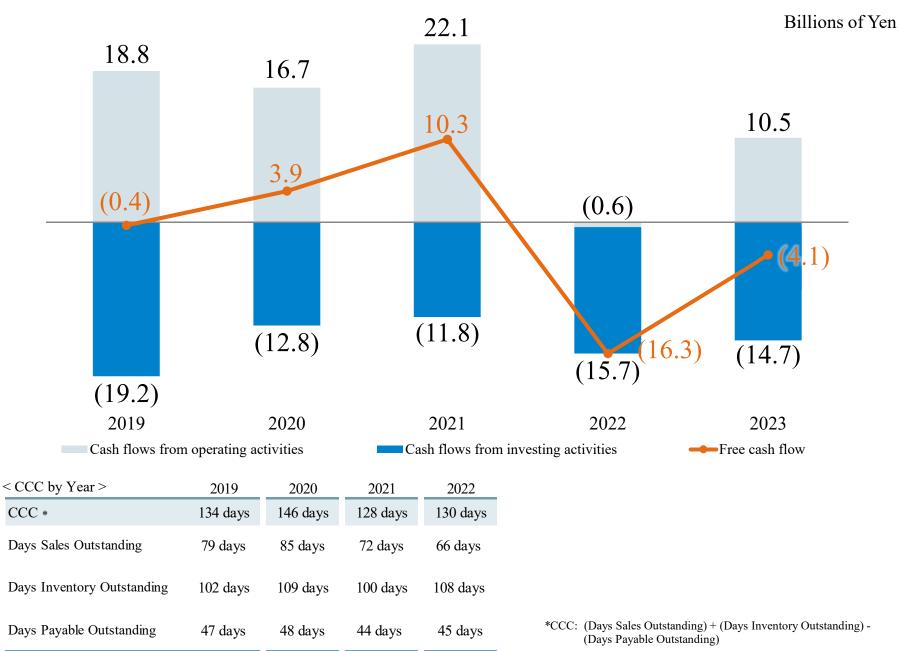


\*Numbers shown in the bar graph are yoy% by region.



#### Cash Flows (Jan.-Mar.) and CCC by Year

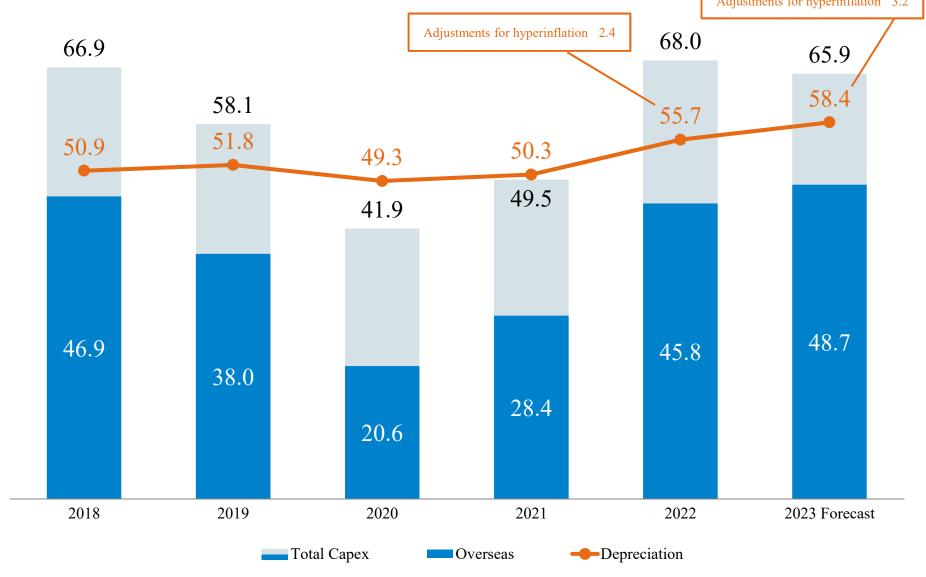




## Capex and Depreciation (Tangible Assets Only)







\*IFRS 16 (Lease) impact is not included since 2019.

## **Tire Production Capacity**



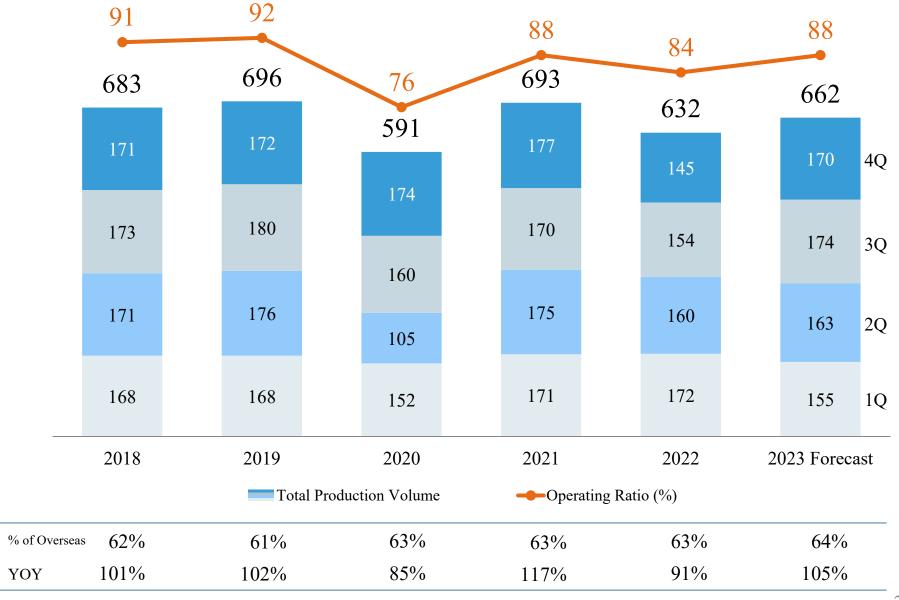
No change since Feb. 14th 2023 Forecast

Feb. 14 <sup>th</sup> 2023 F	orecast						Unit: t/Month
		66.950	68,500	68,800	69,000	69,930	
	65,000	66,850	3,150	3,150	3,200	3,810	■ U.S.
	2,950	3,150	3,400	3,700	3,700	3,700	Turkey
	2,250	3,100 1,700	1,700	1,700	1,700 2,850	1,700 3,170	<ul><li>South Africa</li><li>Brazil</li></ul>
	1,500 1,900 14,550	1,700 2,500 14,550	2,700	2,700 15,700	15,700	15,700	Thailand Overseas
	2,950	2,950	2,950	2,950	2,950	2,950	■ China
	7,200	7,200	7,200	7,200	7,200	7,200	(Hunan) ■ China (Changshu)
	5,100	5,100	5,100	5,100	5,100	5,100	■ Indonesia
	750	750	750	750	750	750	■ Izumiotsu
	9,350	9,350	9,350	9,350	9,350	9,350	■ Miyazaki
	6,150	6,150	6,150	6,150	6,150	6,150	Nagoya Domestic
	10,350	10,350	10,350	10,350	10,350	10,350	Shirakawa
	2018/12	2019/12	2020/12	2021/12	2022/12	2023/12 Fore	cast
% of Overseas	59%	60%	61%	61%	61%	62%	
YOY	103%	103%	102%	100%	100%	101%	

## **Tire Production Volume and Operating Ratio**



Unit: 000t



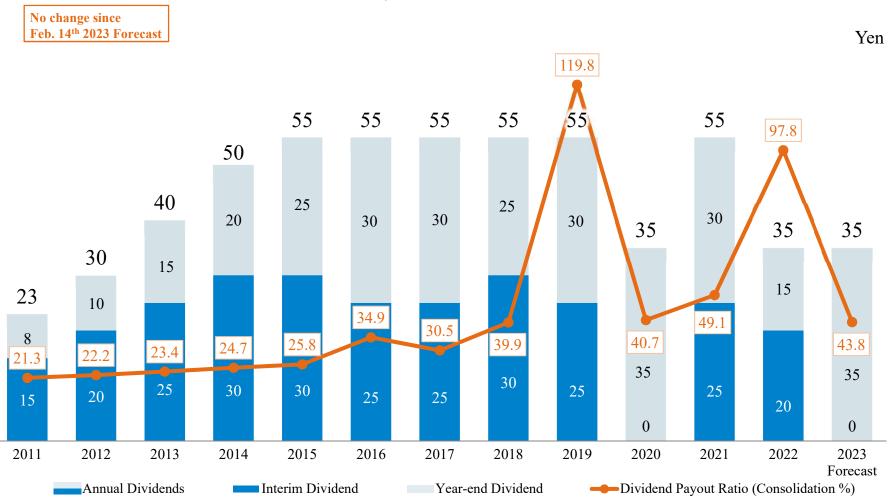
#### **Shareholder Returns**



We consider the return of gains to shareholders to be a matter deserving of the utmost priority. Accordingly, our basic policy is to ensure a long-term, stable stream of shareholder returns based on comprehensive consideration of dividend payout ratios, performance prospects, retained earnings levels and other such indicators on a consolidated basis.

#### **2023 Annual Dividends Forecast:**

Based on consolidated financial results forecast of 2023, the annual dividends forecast is as below.



#### **Our Flagship Products**



#### DUNLOP



LE MANS V+ provides luxurious Ride Comfort in addition to topnotch performance when it comes the trait that consumers value the most\* in tires: Safety.

\*Based on Our Internal Research

## LE MANS 1+





The next evolution of our flagship FALKEN Tires for premium vehicles, rated No. 1\* overall in Europe.

\*Per the results of tire testing published in February 2021 by Europe's largest automobile federation, ADAC (General German Automobile Club).

AZENIS FK520. AZENIS FK520

#### DUNLOP



Designed for SUV models that have garnered widespread popularity worldwide, GRANDTREK PT5 achieves a 12% improvement\* in overall steering stability.

\*Compared with Our Previous "GRANDTREK PT3"

GRANDTREK PTS

# **SRIXON**°





Our brand-new SRIXON ZX5 Mk II Series of Golf Clubs achieve the highest ball speed in SRIXON History.



#### **Promoting ESG Management**





**Recent Activities** 

https://www.srigroup.co.jp/english/newsrelease/2023/index.html

For further information, please refer to the news release on our website.

- 2023 Mar. Introducing a Circular Economy Concept for the Tire Industry: TOWANOWA
  - Feb. Transitioning to Carbon-Free Electric Power at Sumitomo Rubber (Thailand)

~Installing the World's Largest\* Rooftop Solar Panel Array & Purchasing Electric Power Generated Using 100% Renewable Energy Sources~

- 2022 Dec. Sumitomo Rubber Joins the RE100 International Environmental Initiative
  - Aug. Sumitomo Rubber concludes a "Positive Impact Finance" agreement with Sumitomo Mitsui Trust Bank, after receiving third-party verification of our efforts to contribute to the achievement of SDGs from Japan Credit Rating Agency
  - May Sumitomo Rubber Signs on to the UN Global Compact
  - Jan. Sumitomo Rubber Group Achieves Shift to 100% Renewable Energy
    - to Meet the Electric Power Needs of Tire Factories in China

\*As of February 1, 2023, this will be the largest world's rooftop solar panel array installed at a single facility. (According to Internal KEPCO Research)



## **SUMITOMO RUBBER GROUP**