



Financial and Non-Financial Data



Financial and Non-Financial Data

Consolidated Financial Data

Years ended December 31	Unit	2016	2017	2018	2019	IFRS* ¹ 2020	2021	2022	2023	2024
Earnings for the year:										
Sales revenue	Millions of yen	756,696	877,866	894,243	893,310	790,817	936,039	1,098,664	1,177,399	1,211,856
Overseas sales ratio	%	59	63	63	63	64	68	71	70	72
Cost of sales	Millions of yen	499,650	611,185	632,756	637,658	558,638	676,341	845,442	850,898	853,568
Selling, general and administrative expenses	Millions of yen	182,130	199,706	200,806	201,261	188,791	207,723	231,259	248,831	270,347
Business profit* ²	Millions of yen	74,916	66,975	60,681	54,391	43,388	51,975	21,963	77,670	87,941
Business profit rate	%	9.9	7.6	6.8	6.1	5.5	5.6	2.0	6.6	7.3
Operating profit	Millions of yen	73,284	67,449	57,155	33,065	38,701	49,169	14,988	64,490	11,186
Operating profit ratio	%	9.7	7.7	6.4	3.7	4.9	5.3	1.4	5.5	0.9
Profit attributable to owners of parent* ³	Millions of yen	41,364	46,979	36,246	12,072	22,596	29,470	9,415	37,048	9,865
Profit to equity attributable to owners of parent ratio	%	5.5	5.4	4.1	1.4	2.9	3.1	0.9	3.1	0.8
Financial position at year-end:										
Total assets	Millions of yen	897,634	1,018,266	1,002,383	1,035,484	974,805	1,086,169	1,225,202	1,266,732	1,341,123
Total equity	Millions of yen	459,541	490,886	472,807	475,537	467,097	513,543	563,863	641,430	675,810
Total equity attributable to owners of parent	Millions of yen	429,316	459,907	457,927	460,800	454,743	501,540	546,200	624,114	656,134
Interest-bearing debt	Millions of yen	204,218	273,452	283,482	325,490	276,739	296,784	372,760	310,932	331,218
Cash flows for the year:										
Cash flows from operating activities	Millions of yen	128,190	76,109	82,820	91,458	123,504	63,090	27,869	169,800	104,325
Cash flows from investing activities	Millions of yen	(42,144)	(100,724)	(65,494)	(63,417)	(45,594)	(54,023)	(78,697)	(62,230)	(64,659)
Free cash flows	Millions of yen	86,046	(24,615)	17,326	28,041	77,910	9,067	(50,828)	107,570	39,666
Cash flows from financing activities	Millions of yen	(71,055)	21,706	(2,122)	(40,979)	(61,881)	(13,332)	41,556	(95,568)	(35,623)
Related information:										
Capital expenditures	Billions of yen	49.6	62.5	66.9	58.1	41.9	49.5	68.0	62.9	62.2
Depreciation and amortization	Billions of yen	51.2	56.0	57.4	67.9	67.7	67.7	75.3	78.6	83.2
Research and development costs	Billions of yen	24.3	25.7	25.8	26.2	24.2	25.4	27.3	27.3	27.7
Related information:										
Tire sales volume	Millions of tires	112.64	123.47	123.61	124.36	108.83	116.03	111.46	108.36	103.33
ROE	%	9.7	10.6	7.9	2.6	4.9	6.2	1.8	6.3	1.5
ROA (business profit base)	%	8.2	7.0	6.0	5.2	4.3	5.0	1.9	6.2	6.7
D/E ratio	(times)	0.5	0.6	0.6	0.7	0.6	0.6	0.7	0.5	0.5
ROIC	%	—	—	—	—	—	—	1.7	5.7	6.5
Ratio of equity attributable to owners of parent	%	47.8	45.2	45.7	44.5	46.6	46.2	44.6	49.3	48.9

*1 From the fiscal year ended December 2016, we apply IFRS instead of JGAAP.

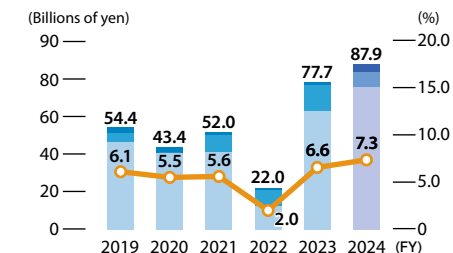
*2 Defined by Sumitomo Rubber Industries, Ltd. as its primary management indicator, business profit is calculated using the following formula: Sales revenue – (Cost of sales + Selling, general and administrative expenses).

*3 Profit attributable to owners of parent as calculated under IFRS.

Main Financial Indicators

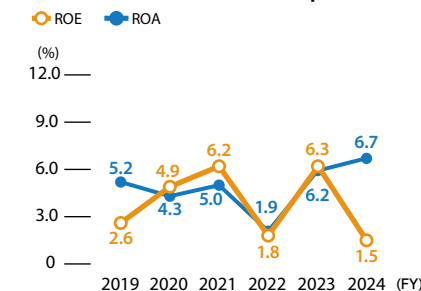
Business Profit (Ratio)*

■ Tire Business ■ Sports Business ■ Industrial and Other Products Business ○ Profit Rate



* Business profit = Sales revenue – (Cost of sales + Selling, general and administrative expenses)

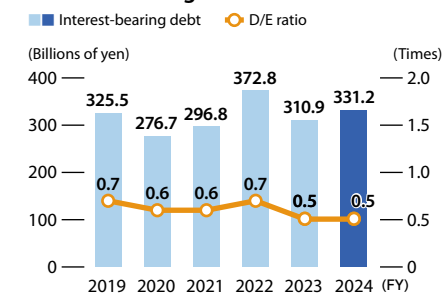
ROE*¹ and ROA*² (business profit base)



*1 ROE = (Net income / Average of total equity at the beginning and end of the fiscal year) x 100

*2 ROA = (Business profit / Average of total assets at the beginning and end of the fiscal year) x 100

Interest-Bearing Debt / D/E Ratio





Financial and Non-Financial Data

Consolidated Non-Financial Data

Data marked with "○" was verified by third parties during fiscal year 2024.

Years ended December 31	Unit	2016	2017	2018	2019	2020	2021	2022	2023	2024	
Environment											
CO ₂ emissions (Total of Scope 1 and 2)	Location	(1,000 t-CO ₂ e)	1,039	1,053	1,101	1,085	999	1,108	1,045	1,034	1,016 ○
	Market	(1,000 t-CO ₂ e)	—	—	—	—	—	848	729	681	○
CO ₂ emissions (Total of Scope 3)*2, 3		(1,000 t-CO ₂ e)	—	7,039	21,297	21,710	19,310	41,082	39,672	37,192	34,376
Category 1		(1,000 t-CO ₂ e)	—	652	1,831	1,325	1,671	5,801	5,073	4,643	4,455 ○
Category 2		(1,000 t-CO ₂ e)	—	199	213	185	134	158	217	201	198 ○
Category 3*4		(1,000 t-CO ₂ e)	—	54	54	54	48	171	152	128	123 ○
Category 4		(1,000 t-CO ₂ e)	—	77	182	193	167	375	382	366	364 ○
Category 5		(1,000 t-CO ₂ e)	—	1	1	2	1	20	19	20	19 ○
Category 6		(1,000 t-CO ₂ e)	—	3	4	3	1	5	5	5	5 ○
Category 7		(1,000 t-CO ₂ e)	—	1	1	1	1	17	17	17	16 ○
Category 9*4		(1,000 t-CO ₂ e)	—	49	128	135	117	43	38	35	36 ○
Category 11		(1,000 t-CO ₂ e)	—	5,881	18,779	19,708	17,079	33,560	32,870	30,957	28,380 ○
Category 12		(1,000 t-CO ₂ e)	—	22	96	96	84	928	897	819	779 ○
Category 13		(1,000 t-CO ₂ e)	—	0	1	1	1	3	3	1	1 ○
Category 15		(1,000 t-CO ₂ e)	—	100	7	7	7	—	—	—	—
Volume of raw materials used (Six domestic factories+Overseas factories)		1,000 tons	—	—	—	—	—	—	—	—	1,311
Waste emissions (excluding valueables)	Domestic and overseas factories	1,000 tons	19.9	19.4	24.7	32.4	29.0	32.3	30.9	32.1	29.3
	Six domestic factories	1,000 tons	—	—	7.4	7.6	7.3	10.1	9.5	8.2	8.3 ○
Waste emissions (including valueables)	Domestic and overseas factories	1,000 tons	68.4	74.0	82.9	86.1	80.3	92.2	88.9	94.8	95.0
	Six domestic factories	1,000 tons	19.3	19.0	19.1	18.8	16.9	20.6	20.2	18.7	18.7
Total energy consumption volume in crude oil equivalent		1,000 kl	481	501	529	533	497	554	525	469	459 ○
Total consumption volume of energy procured from renewable energy sources		MWh	5,403	5,725	5,849	5,320	5,733	8,030	321,541	626,009	690,867
Total amount of water intake*5 (Six domestic factories+Overseas factories)		1,000 m ³	—	—	13,603	13,281	12,444	12,896	11,327	11,515	11,205
Total water discharge		1,000 m ³	—	—	10,142	10,195	10,286	10,481	9,834	10,227	10,082
Percentage of employees at ISO 14001 certified sites		%	89	84	84	86	79	75	74	75	74
Number of trees planted (excluding the provision of seedlings)		Thousands of trees	72	44	51	39	19	19	7	11	8

*1 Regarding CO₂ emissions, third-party verification units will be obtained in thousand tons of CO₂ until 2023, and in tons of CO₂ from 2024 onwards.

*2 Categories 8, 10, 14, and 15 emissions are excluded from calculations (Category 15 emissions are included in figures for fiscal 2022 and later).

*3 Figures for fiscal 2020 or earlier: Calculation methods were determined in reference to The Japan Automobile Tyre Manufacturers Association (JATMA) Guideline Ver. 2.0. CO₂ emission factors used were chosen from among those presented in the "Database of Environmental Impact Indicators for the Calculation of Greenhouse Gas (GHG) Emissions, etc., from Organizations through Their Supply Chains" issued by the Ministry of the Environment; Figures for fiscal 2021 and later: Calculated in reference to the "Basic Guideline on the Calculation of GHG Emissions from Supply Chains Ver. 2.5" issued by the Ministry of the Environment. CO₂ emission factors used were chosen from among those presented in "IDEA Ver. 2.3" issued by National Institute of Advanced Industrial Science and Technology, the "Database of Environmental Impact Indicators for the Calculation of Greenhouse Gas (GHG) Emissions, etc., from Organizations through Their Supply Chains Ver. 3.4 (Ver. 3.3 until fiscal 2023)" issued by the Ministry of the Environment, the "Calculation Guideline for Tyre's Life Cycle CO₂ Emissions Ver. 3.0.1" issued by JATMA, and other materials.

*4 Categories 3 and 9 were expanded in fiscal 2024, so the fiscal 2021, 2022, and 2023 figures have been revised (including total values).

*5 Since 2020, we have separated the categories of surface water and third-party water sources. The figures have been revised due to the changes in the scope of calculation.

Years ended December 31	Unit	2016	2017	2018	2019	2020	2021	2022	2023	2024	
Social											
Consolidated number of employees	Persons	33,792	36,650	37,852	39,233	39,298	40,055	40,365	39,975	37,995	
Number of overseas employees	Persons	—	25,044	26,178	27,396	27,442	28,047	28,280	27,949	25,988	
Average age of employees (Sumitomo Rubber Industries, Ltd. (non-consolidated basis))	Average age of employees	Years old	—	—	40.2	40.2	40.3	40.6	40.7	40.8	
	Men	Years old	—	—	—	37.8	39.8	39.7	40.1	40.0	
	Women	Years old	—	—	—	37.9	40.3	40.4	40.4	40.3	
Number of employees by gender (regular employees of Sumitomo Rubber Industries, Ltd.)	Total	Persons	5,617	5,504	5,972	6,122	6,326	6,476	6,670	6,848	6,968
	Men	Persons	5,204	5,082	5,456	5,566	5,715	5,821	5,969	6,112	6,141
	Women	Persons	413	422	516	556	611	655	701	736	827
Average years of service (Sumitomo Rubber Industries, Ltd. (non-consolidated basis))	Men	Years	16.7	16.4	16.3	16.1	16.2	15.7	14.4	15.2	10.7
	Women	Years	13.3	13.0	12.6	12.2	12.5	11.8	11.3	11.7	14.7
Ratio of female employees to the total number of employees (Sumitomo Rubber Industries, Ltd. (non-consolidated basis))	%	8	8	9	11	11	12	12	12	12	
Ratio of female managers to the total number of managers (Sumitomo Rubber Industries, Ltd. (non-consolidated basis))	%	—	—	—	—	3.4	3.3	3.8	4.3	5.0	
Ratio of women to the total staff position employees (Sumitomo Rubber Industries, Ltd. (non-consolidated basis))	%	—	—	—	—	11	12	13	13	15	
Ratio of women among total supporting staff position employees (Sumitomo Rubber Industries, Ltd. (non-consolidated basis))	%	—	—	—	—	76	77	77	77	78	
Ratio of foreign national employees to the total number of employees (excluding technical trainees) (Sumitomo Rubber Industries, Ltd. (non-consolidated basis))	%	0.5	0.4	0.5	0.5	0.5	0.5	0.5	0.5	0.5	
Ratio of employees with disabilities to the total number of employees (including those hired by a special-purpose subsidiary)	%	2.23	2.25	2.21	2.24	2.24	2.31	2.39	2.54	2.61	
Ratio of new female employees to the total number of new employees (Sumitomo Rubber Industries, Ltd. (non-consolidated basis))	%	30	28	27	26	26	22	36	35	19	
Number of mid-career hires (Sumitomo Rubber Industries, Ltd. (non-consolidated basis))	Persons	—	—	—	45	70	106	115	65		
Ratio of employees using childcare leave system to the total number of eligible employees (Sumitomo Rubber Industries, Ltd. (non-consolidated basis))*1	Men	%	0.4	2.1	2.3	3.8	5.4	15.0	19.9	49.8	105.5*6
	Women	%	100	100	100	100	100	100	100	100	
Short-time workers (new applicants for the fiscal year) (Sumitomo Rubber Industries, Ltd. (non-consolidated basis))	Men	Persons	3	1	1	2	0	0	0	2	1
	Women	Persons	11	14	15	22	17	20	20	28	20
Gaps between average wages paid to men and women (average wages paid to men = 100) (Sumitomo Rubber Industries, Ltd. (non-consolidated basis))	Full-time employees	—	—	—	—	—	—	70.5	69.6	73.6	
	All direct employees	—	—	—	—	—	—	74.3	68.9	67.6	
Number of patents (Japan and overseas)	cases	8,042	8,808	8,788	8,708	8,882	9,510	9,778	8,954	8,571	
Tire production capacity	t/month	61,500	63,200	65,000	66,850	68,500	68,000	69,000	69,930	66,410	
Number of complaints and whistleblowing incidents filed by employees with the Corporate Ethics Helpline (Compliance Consultation office) (Sumitomo Rubber Industries, Ltd. (non-consolidated basis))	cases	13	13	23	25	29	24	48	65	60	
Total amount of Sumitomo Rubber Industries CSR Fund subsidy	Millions of yen	6.96	7.85	8.93	11.09	13.14	14.10	14.70	12.43	13.90	

*6 If a spouse gives birth in the previous fiscal year, parental leave and other similar leaves can still be taken in the current fiscal year, which may result in an acquisition rate exceeding 100%.



Corporate Information, Stock Information, Investor Information

Global Network (As of March 31, 2025)

OVERSEAS



Overview of the Company

Company Name
Sumitomo Rubber Industries, Ltd.

Address
Head Office: 3-6-9, Wakinohama-cho, Chuo-ku, Kobe, Hyogo 651-0072, Japan
Tokyo Head Office: Toyosu Center Bldg. 3-3-3, Toyosu, Koto-ku, Tokyo 135-6005, Japan

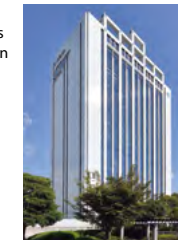
Establishment
1917

Paid-in Capital
¥42,658 million

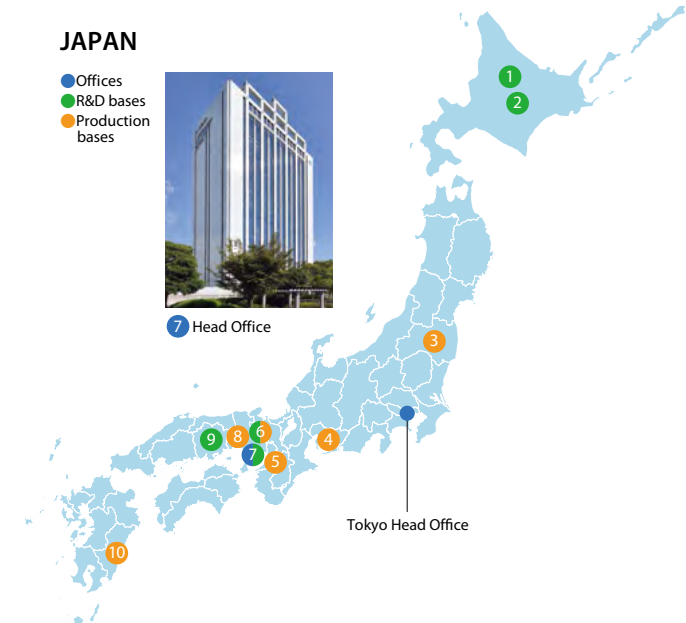
Consolidated number of employees
37,995
(7,636 on a non-consolidated basis)
* As of the end of 2024

JAPAN

- Offices
- R&D bases
- Production bases



7 Head Office



Main Production and R&D Bases





Corporate Information, Stock Information, Investor Information

Investor Information (As of December 31, 2024)

Number of Shares of Common Stock	Authorized: 800,000,000 Issued : 263,043,057
Number of Shareholders	41,750
Stock Exchange Listing	Tokyo
Ticker Symbol	5110
Transfer Agent and Special Account Management Institution	1-4-1, Marunouchi, Chiyoda-ku, Tokyo, Japan Sumitomo Mitsui Trust Bank, Limited
Independent Auditors	KPMG AZSA LLC 7-1-1 Kumoi-street, Chuo-ku, Kobe, Japan

Major Shareholders	Sumitomo Electric Industries, Ltd.	28.85%
	The Master Trust Bank of Japan, Ltd. (Trust account)	10.87%
	NORTHERN TRUST CO. (AVFC) RE SILCHESTER INTERNATIONAL INVESTORS INTERNATIONAL VALUE EQUITY TRUST	5.23%
	Custody Bank of Japan Ltd. (Trust account)	4.68%
	NORTHERN TRUST CO. (AVFC) RE U.S. TAX EXEMPTED PENSION FUNDS	2.64%
	NORTHERN TRUST CO. (AVFC) RE NON TREATY CLIENTS ACCOUNT	2.13%
	Sumitomo Mitsui Banking Corporation	1.39%
	NORTHERN TRUST CO. (AVFC) RE IEDU UCITS CLIENTS NON LENDING 15 PCT TREATY ACCOUNT	1.35%
	SMBC Nikko Securities Inc.	1.24%
	STATE STREET BANK AND TRUST COMPANY 505001	1.18%
	Total for Top Ten Shareholders	59.57%

Note: The percentage of shares in the above list was calculated using the total number of shares of common stock, excluding 15,195 shares of treasury stock.

Stock Price

